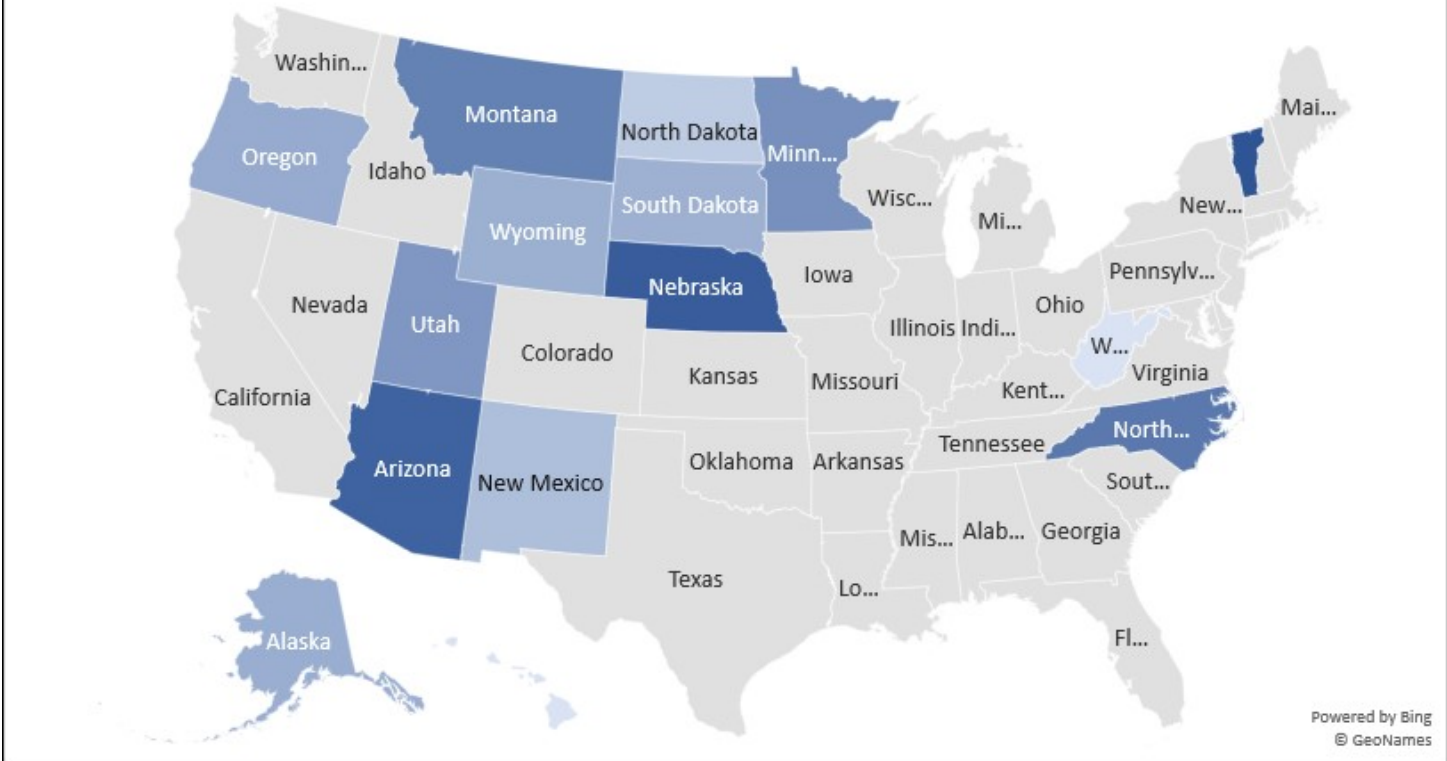


US & DC COVID-19 Status Top 15



State	Restaurants # (2018)	Restaurant Sales (2018, Mill)	Share of Total Restaurants	Share of Total Sales
Hawaii	3,665	5,600	0.57%	0.78%
West Virginia	3,291	2,800	0.52%	0.39%
North Dakota	1,736	1,400	0.27%	0.20%
New Mexico	3,468	4,000	0.54%	0.56%
South Dakota	1,878	1,500	0.29%	0.21%
Wyoming	1,338	1,100	0.21%	0.15%
Alaska	1,485	1,800	0.23%	0.25%
Oregon	10,456	9,700	1.64%	1.36%
Utah	5,264	5,500	0.82%	0.77%
Minnesota	10,681	10,700	1.67%	1.50%
Montana	2,831	2,300	0.44%	0.32%
North Carolina	19,504	21,400	3.06%	3.00%
Arizona	10,281	14,700	1.61%	2.06%
Nebraska	4,113	3,300	0.64%	0.46%
Vermont	1,413	1,100	0.22%	0.15%
Wisconsin	12,796	10,100	2.00%	1.41%



COVID-19 State Ranking Model

April 9, 2020

An Indication of Restaurant Openings & the Return of the Consumer

About the Principal Authors David Maloni, Jerry Dalton and Dr. Isaac Olvera of ArrowStream have 50+ years of combined experience advising foodservice clients about commodity markets and contracting. Their commodity market expertise has been featured on ABC News, Bloomberg, Forbes Magazine, CNBC, and USA Today plus numerous industry publications.

About ArrowStream Founded in 2000, ArrowStream is a foodservice supply chain technology company that helps clients capitalize on data to improve their business. ArrowStream serves hundreds of chain restaurant operators, distributors and food manufacturers with a single platform that optimizes supply chain efficiency, enhances sourcing programs and improves food quality. ArrowStream acquired the American Restaurant Association in 2018. www.ArrowStream.com.

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